

# Lenox Public Schools Preliminary FY13 Budget



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## **School Committee**

Marybeth Mitts, Chair

Don Fitzgerald, Vice Chair

Veronica Fenton, Secretary

Jeremiah Ames, Member

David Berkel, Member

Heidi MacLean, Member

Francie Sorrentino, Member



# LENOX SCHOOL COMMITTEE

*The School Committee's primary responsibility is to establish those purposes, programs, and procedures that will best produce the educational achievement needed by our students. The Committee is charged with accomplishing this while also being responsible for wise management of resources available to the school system.*

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**P**urpose: The Committee is responsible for the development of policy as guides for administrative action and for employing a Superintendent who will implement its policies; The Committee is responsible for adoption of a budget that will enable the school system to carry out the Committee's policies; The Committee is responsible for establishing educational goals and policies that will guide the Committee and staff for the administration and continuing improvement of the educational programs provided by the school district.

**P**assion: The Committee serves as the elected chief advocates for the public school students of Lenox, Massachusetts. The Committee promotes critical and creative thinking, literacy and social responsibility within a school environment that nurtures personalized education and values integrity and the pursuit of excellence.

**P**eople: The Committee is responsible for providing adequate and direct means for keeping the local citizenry informed about the progress and needs of the schools and for keeping itself and the school staff informed about the needs and wishes of the public.



# Lenox Public Schools Administration

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Tim Lee, Morris School Principal

Mike Knybel, LMMHS Principal

Brian Cogswell, Dean of Students

Cynthia Dinan, Director of Student Services

Hank Maimin, Director of Business Services

Dr. Edward W. Costa II, Superintendent of Schools



# Lenox Public Schools Administration

## Guiding Principles

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- Character Has No Color;
- Integrity Has No Age;
- Honesty Has No Gender;
- Compassion Has No Height or Weight;
- Caring Has No Handicap;
- Relationships Have No Degrees or Certificates;
- Potential Has No History; and
- Parents Are The First Teachers & Our Partners.



# Lenox Public Schools

## School Committee Goals 2011-2012

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- **Curriculum:** *Support the review of Middle School mini-courses and exploratory courses with additional focus on math and science at this level; support the flexibility of curricula for students via a new schedule that will allow students to have more choices and opportunities; support on-going engagement and curriculum integration in the Mass. Core standards; and support and investigate the possibilities of enrichment courses and/or enrichment activities at Morris for young learners.*
- **Leadership:** *Support the stability of administration and help resolve the past frequent turnover in administrative positions across the district; support the use of distributed leadership throughout the district with Dept. Heads, Lead Teachers and Academic Coaches; and support the entry of the new Principal of LMMHS. The School Committee will meet early in the year to begin promoting the school budget and will be proactive in speaking in public and meeting with the Town Committees regarding FY13 budget needs.*
- **Culture:** *Support inclusion between Morris and LMMHS for additional common experiences; support opportunities for student engagement at LMMHS and bring students into the decision-making of their school; support the discussion, history and research of the LMMHS Mascot if the student body elects to do so; and to support and promote student<sup>5</sup> products of academia.*



# Lenox Public Schools

## School Committee Goals 2011-2012

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- **Efficiency Studies:** *Support and participate in the Town-School efficiency study in primary and auxiliary services; and support and investigate a complete capital study (short and long-term) of our schools for facilities, equipment, and such.*
- **Technology:** *Review and display additional information via our webpages for parents about district and student data; support the investigation of efficiencies in technology with the SBEC and/or cost-sharing with other districts.*
- **Policy:** *Support and review LMMHS subcommittee work and recommendations regarding Class Rank, GPA, and Transcript Credit.*
- **Negotiations:** *Participate and support a negotiations process that respects the needs of all constituencies while being responsible and accountable to the fiscal needs of the school district.*
- **Safety & Wellness:** *Support the review and safety aspects of congested school parking lots, student drivers, and parent cars; Support a transportation study of Lenox students; support and research statistics and actions of students who check themselves out of school during the day; and support the Safety & Wellness Community Task Force in its study of issues, including Physical Education requirements and such.*
- **Innovation:** *Support innovative and forward thinking approaches to meeting the needs of the school system and the community.*

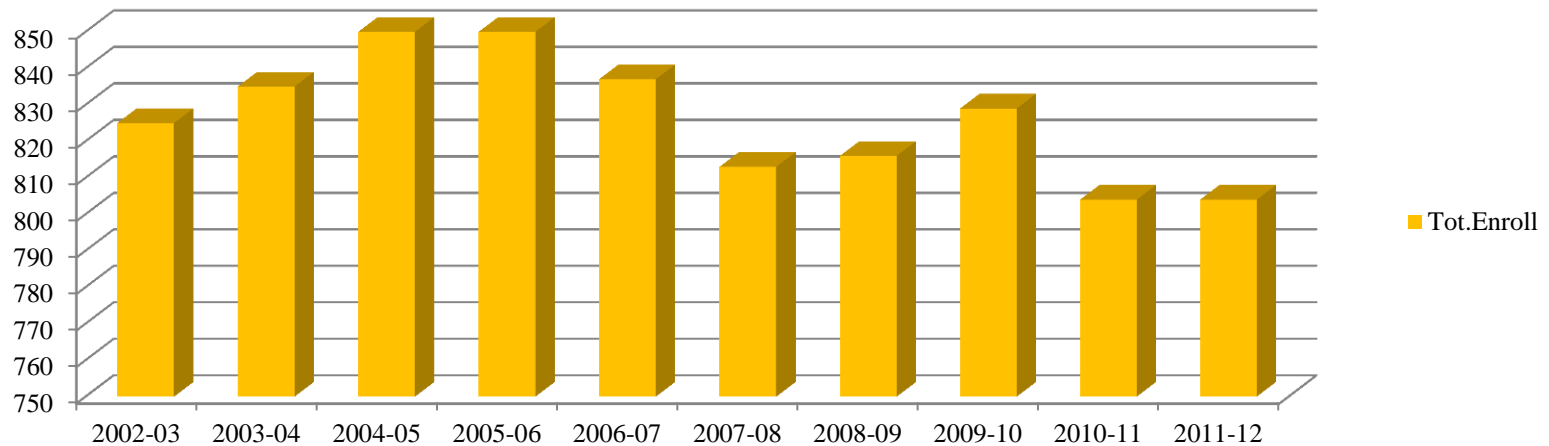
# Enrollment 2011

GRADE	TOTAL ENROLLMENT	NEW CHOICE	RETURN CHOICE	TOTAL CHOICE
Preschool	19	0	0	0
K	50	7	0	7
1	53	3	14	17
2	64	0	7	7
3	48	0	15	15
4	56	1	22	23
5	47	4	11	15
TOTAL PK-5	337	15	69	84
6	64	4	15	19
7	69	1	17	18
8	58	0	15	15
9	65	1	20	21
10	70	3	24	27
11	71	3	16	19
12	67	2	13	15
13	3	0	0	0
TOTAL 6-12	467	14	120	134
GRAND TOTAL	804	29	189	218

# Lenox 10-Year Enrollment History

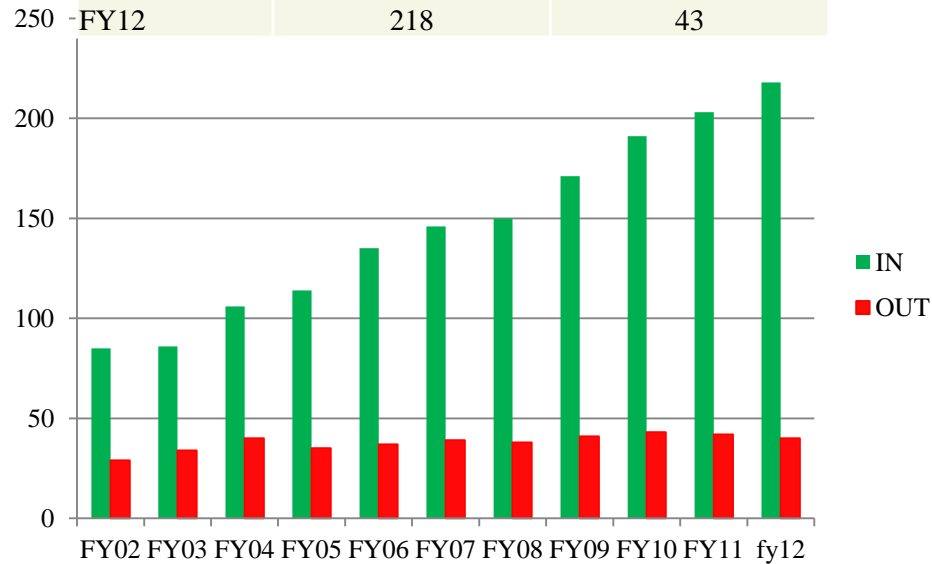
2002-03	19	48	53	59	57	53	80	66	70	61	73	61	63	61	1	825
2003-04	19	50	53	57	63	56	61	82	67	70	67	72	53	61	4	835
2004-05	21	55	57	56	55	59	62	64	79	70	77	68	69	57	4	853
2005-06	23	52	58	51	57	55	61	71	61	80	67	74	65	70	5	850
2006-07	26	43	56	60	56	58	62	62	72	62	77	65	72	65	1	837
2007-08	19	50	44	52	64	53	59	66	60	73	64	73	62	74	0	813
2008-09	22	46	57	43	54	68	54	68	69	62	74	64	71	61	3	816
2009-10	24	59	53	57	45	58	65	62	67	69	66	65	62	76	1	829
2010-11	21	46	65	48	53	46	55	69	61	68	68	68	69	64	3	804
2011-12	19	50	53	64	48	56	47	64	69	58	65	70	71	67	3	804

**Tot.Enroll**



# CHOICE STUDENTS IN & OUT

YEAR	IN	OUT
FY02	85	29
FY03	86	34
FY04	106	40
FY05	114	35
FY06	135	37
FY07	146	39
FY08	150	38
FY09	171	41
FY10	191	43
FY11	203	42
FY12	218	43



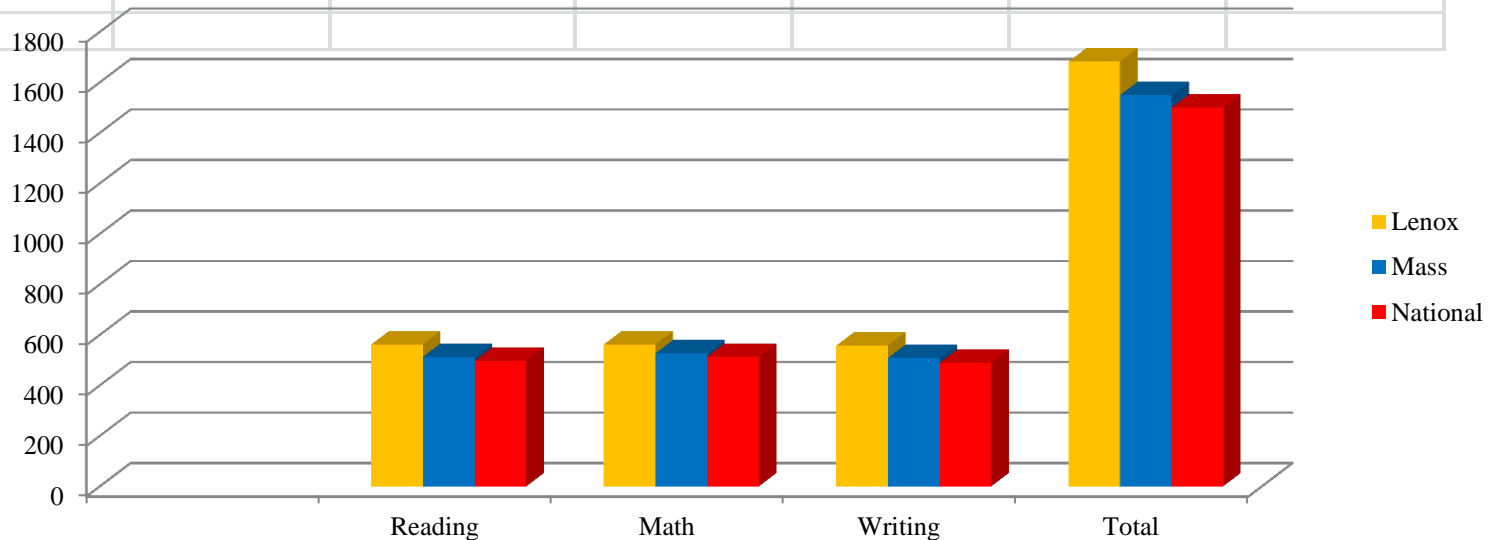
# Quality Indicators DESE 2010

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	<b>Lenox</b>	<b>Mass.</b>
<b>Graduation Rate:</b>	97%	82%
<b>Percent of graduates to 4 year colleges:</b>	66%	58%
<b>Percent of graduates to 2 year colleges:</b>	31%	22%
<b>Total:</b>	<b>97%</b>	<b>80%</b>
<b>Drop Out Rate:</b>	1.6%	8.2%
<b>SAT Scores (combined):</b>	1652	1547
<b>Technology:</b>		
<b>-students per modern computer</b>	2.6 : 1	3.6 : 1
<b>-classroom internet access</b>	100%	98%

# SAT Summary 2011 & 2010

	Reading	Math	Writing	Total
<b>2011</b>				
<b>Lenox</b>	<b>562</b>	<b>562</b>	<b>558</b>	<b>1682</b>
<b>Mass</b>	513	527	509	1549
<b>National</b>	497	514	489	1500
<b>2010</b>				
<b>Lenox</b>	<b>560</b>	<b>551</b>	<b>541</b>	<b>1652</b>
<b>Mass</b>	512	526	509	1547
<b>National</b>	501	516	492	1509



# Areas of Notable Change from FY11 (Operational Goals)

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- ✓ School-Based Improvement Plans linked to NCLB AYP.
- ✓ Documented Supervision and Evaluation of all staff.
- ✓ Positive School Culture & Bullying Prevention & Intervention initiatives at both schools.
- ✓ EPIMS/SCS/SIMS Data Team for State Dept. data
- ✓ Job Descriptions and Evaluation Instruments in progress.
- ✓ Site-Based Café Managers & District Consultant (1 day/wk).
- ✓ Highly Qualified & Certified Staffing completed.
- ✓ Math & Science Curriculum Articulation Charts with new Common Core Standards.
- ✓ Restructuring and re-inventing the S.B.E.C.
- ✓ School-Based budgets that are Student-Based expenditures.
- ✓ Distributed leadership and collaboration on a new schedule for students at LMMHS.



# The School Dept. Budget Philosophy:

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- ❑ Budgets are about values, priorities & choices;
- ❑ Priority on students (teaching and learning);
- ❑ School Improvement Plans and initiatives are transparent within the budget and process;
- ❑ Student-Based Budgeting- all aimed at student learning;
- ❑ Zero-Based Budgeting process- every dollar explained and built from the bottom up;
- ❑ The budget is simply the vehicle for delivering a quality education;
- ❑ Invest in the future!



# Budget Development Process:

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- ❑ Spending controls and patterns present this year
- ❑ Set goals and priorities: consistent with Academic Goals
- ❑ Early revenue projections
- ❑ Budget preparation engagement all schools & councils
- ❑ Build the budget: Needs Budget, Level Services, Level Funded
- ❑ School Committee review and/or adjustments
- ❑ Public Hearing on school budget
- ❑ Annual Town Meeting in May
- ❑ Implementation: Do what the Town has authorized

# School Budget Format:

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- **Program Budgets (PB)** are in three parts:
  - **PB1**= Program description, strengths, challenges, needs, goals and objectives.
  - **PB2**= Program budget sheet specifies all money spent on program- staffing and materials. Inclusive of enrollment and per pupil costs.
  - **PB3**= Program budget narrative of all funds spent on program.

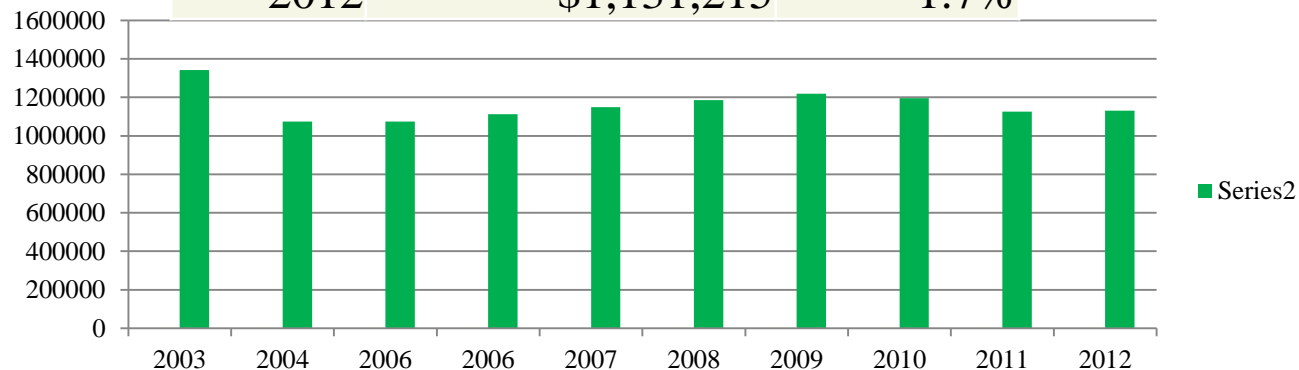
# Grants 2011-2012

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GRANT	FY 2011-12
PL 94-142 [SPED]	198,375
SPED EARLY CHILDHOOD [SPED]	7,646
SPED PROF DEVELOPMENT [SPED]	9,283
TITLE I	106,830
TITLE IIA - TEACHER QUALITY	18,296
TITLE IID - EISENHOWER	0
TITLE IV - DRUG FREE	0
TITLE V [FORMERLY TITLE VI]	0
BCREB	1,265
ARRA - IDEA	0
ARRA-EARLY CHILDHOOD	0
ARRA - TITLE I	0
ARRA-SFSF	0
EDUC.JOBS BILL	81,453
GRAND TOTAL	423,148

# Historical Chapter 70 Revenue

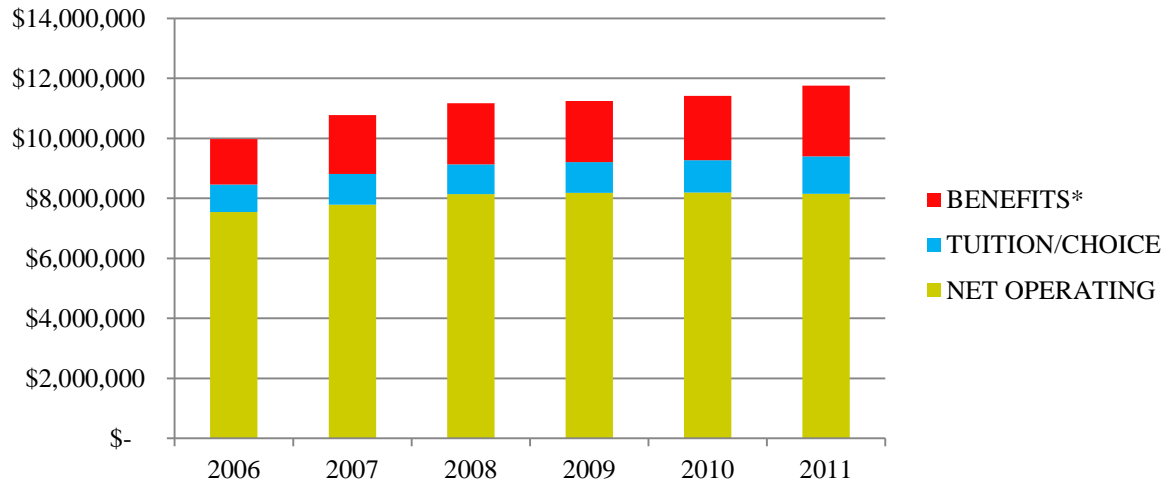
2003	\$1,342,091	0%
2004	\$1,073,673	-20%
2006	\$1,073,673	0%
2006	\$1,111,973	4%
2007	\$1,149,223	3%
2008	\$1,185,273	3%
2009	\$1,219,373	3%
2010	\$1,194,985	-2%
2011	\$1,125,174	-6%
2012	\$1,131,215	1.7%



# SCHOOL DEPT. BUDGET HISTORY

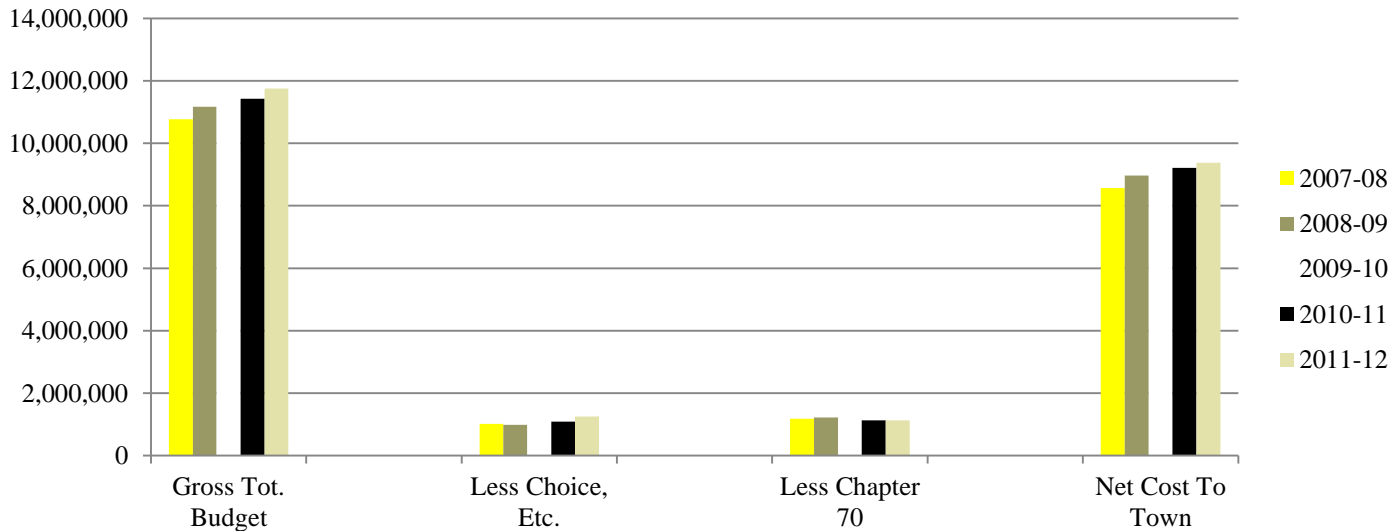
YEAR	NET OPERATING	TUITION/CHOICE	BENEFITS*	TOT.BUDGET	TOT.OPER.BGT(NET OPER.+ TUIT)
2006	\$ 7,541,426	\$ 920,500	\$ 1,510,711	\$ 9,972,637	\$ 8,461,926
2007	\$ 7,791,291	\$ 1,018,500	\$ 1,963,607	\$ 10,733,398	\$ 8,808,791
2008	\$ 8,141,996	\$ 985,500	\$ 2,045,488	\$ 11,172,984	\$ 9,127,496
2009	\$ 8,179,942	\$ 1,028,500	\$ 2,033,087	\$ 11,241,529	\$ 9,208,442
2010	\$ 8,188,069	\$ 1,083,500	\$ 2,148,460	\$ 11,420,029	\$ 9,271,569
2011	\$ <b>8,148,069</b>	\$ 1,250,770	\$ 2,357,960	\$ 11,756,799	\$ 9,398,839

\*In Fy11-12, the net operating budget was smaller although the total budget was bigger- due to the cost of benefits.



# Historical Cost of Educational Budget to the Town of Lenox

Years	Tot. Oper. Bdgt	% Change	Benefits	% Change	Gross Tot. Budget	% Change	Less Choice, Etc.	% Change	Less Chapter 70	% Change	Net Cost To Town	% Change
2011-12	9,398,839	1.37%	2,357,960	9.75%	11,756,799	2.95%	1,250,770	15.44%	1,131,215	0.54%	9,374,814	1.77%
2010-11	9,271,569	0.69%	2,148,460	5.67%	11,420,029	1.59%	1,083,500	5.35%	1,125,174	-5.84%	9,211,355	2.14%
2009-10	9,208,442	0.89%	2,033,087	-0.61%	11,241,529	0.61%	1,028,500	4.36%	1,194,985	-2.00%	9,018,044	0.56%
2008-09	9,127,496	3.61%	2,045,488	4.17%	11,172,984	3.71%	985,500	-3.24%	1,219,373	2.88%	8,968,111	
2007-08	8,809,791		1,963,607		10,773,398		1,018,500		1,185,273		8,569,625	



# Anticipated Receipts

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FY12 Revenue	\$ 1,250,770.
FY13 Prelim. Rev. Projection	\$ 1,351,000.
FY13 Rev. Increase \$	\$ 100,230.
FY13 Rev. Increase %	8%

# Total Programs “Needs” Request for 2013

	UNIT A	OTHER	CONTR'D	GENERAL	TEXT-	SFTWARE	A-V	PROF.	OTHER		MAINT/		PRELIM FY13	CURRENT FY12		
PROGRAMS	SALARIES	SALARIES	SERVICES	SUPPLIES	BOOKS	HRDWARE	SUPP.	IMPRMNT	EXP.	TRANSP.	REPAIRS	TUITION	Needs BUDGET	BUDGET	DIFF. \$	DIFF. %
TOTAL ALL PROGRAMS	\$5,559,771	\$2,574,196	\$738,650	\$271,795	\$70,781	\$75,656	\$12,535	\$100,989	\$82,205	\$254,922	\$50,850	\$217,445	\$10,009,795	\$9,336,126	673,669	7.22%
% TOTAL BUDGET	55.5%	25.7%	7.4%	2.7%	0.7%	0.8%	0.1%	1.0%	0.8%	2.5%	0.5%	2.2%				
RESERVE (sals; maint. antic. placements)													\$149,384	62,713	86,671	138.20%
TOTAL OPERATING BUDGET													\$10,159,179	\$9,398,839	760,340	8.09%
Less Applied Choice Receipts (est'd)													\$1,200,000	\$1,025,000	175,000	17.07%
Less Applied Non-Choice Receipts (est'd)													\$75,000	\$95,000	(20,000)	-21.05%
Less Applied Theatre Receipts (est'd)													\$20,000	\$0	20,000	N/A
Less Applied Net Kinder. Receipts (est'd)													\$35,000	\$32,000	3,000	9.38%
Less Applied Net BUTI Receipts (est'd)													\$4,000	\$3,500	500	14.29%
Less Applied Pre-K													\$7,000	\$10,000	(3,000)	-30.00%
Less Applied Circuit Breaker Receipts (est'd)													\$10,000	\$5,000	5,000	100.00%
Less Applied Ed. Jobs Grant [ FY 12 Only ]													\$0	\$80,270	(80,270)	N/A
SUBTOTAL RECEIPTS													\$1,351,000	\$1,250,770	100,230	8.01%
FINAL NET BUDGET													\$8,808,179	\$8,148,069	660,110	8.10%

# Next Steps: State Budget Process

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